



SEP 19 2014

Mr. Jamie Hansen
 President
 Caliber Consulting Group, LLC
 10411 Motor City Drive, Suite 750
 Bethesda, MD 20817

RE: LDBE Certification No. LD2014-0338-2017
Expiration Date: September 19, 2017

Dear Mr. Hansen:

We are pleased to inform you that your firm's application for certification as a Local Disadvantaged Business Enterprise (LDBE) with the Metropolitan Washington Airports Authority (Authority) has been approved. Your company's certification number is shown above. Please note that this certification is only for business activities covered under the following North American Industry Classification System (NAICS) code(s):

NAICS	Goods/Services
611430	Professional and Management Development Training
541611	Administrative Management and General Management Consulting Services
561320	Temporary Help Services
541618	Other Management Consulting Services
541330	Engineering Services

This certification will expire on the date noted above. Please apply for recertification 60 days before the expiration date to avoid loss of the certification. Any material change that may affect LDBE eligibility such as a change in your firm's ownership or control must be reported to this office immediately.

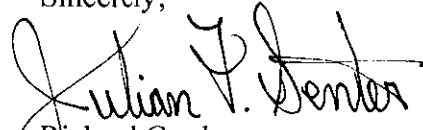
If you wish to expand or change your firm's LDBE certification to include NAICS codes not listed above, you must send a written request to this office. A firm can be certified for up to five codes. You may be asked to provide additional information concerning your firm's qualifications to perform work in the areas covered by the requested NAICS codes.

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The Authority reserves the right to review your firm's LDBE certification at any time. If it is determined that your firm no longer qualifies for LDBE certification, the Authority will advise you of its intent to terminate the certification.

Thank you for your interest in doing business with the Authority. Your name has been forwarded to the Authority's Procurement Department to receive E-mail notifications of Authority opportunities. We look forward to your participation as a LDBE in the Authority's contracting programs. If you have any questions, please contact the Equal Opportunity Programs Department at 703-417-8625.

Sincerely,

A handwritten signature in black ink that reads "Richard Gordon". The signature is written in a cursive style with a large, looping initial "R".

Richard Gordon
Manager

For: Equal Opportunity Programs

RG:db